

Consolidated Financial Statement

Consolidated Balance Sheets

	Previous fiscal year March 31, 2017	Current fiscal year March 31, 2018	Current fiscal year March 31, 2018
	Millions of yen	Millions of yen	Thousands of U.S. dollars
Assets			
Current assets:			
Cash on hand and in banks	¥ 24,537	¥ 46,539	\$ 439,049
Notes and accounts receivable - trade	20,175	12,930	121,985
Merchandise and finished goods	1,583	1,102	10,399
Work in progress	2,040	1,349	12,733
Raw materials and supplies	2,040	1,616	15,250
Work in progress for game software	30,150	25,635	241,843
Deferred tax assets	2,495	3,201	30,201
Other	2,478	3,371	31,807
Allowance for doubtful accounts	(21)	(34)	(324)
Total current assets	85,480	95,712	902,948
Fixed assets:			
Tangible fixed assets, net of accumulated depreciation			
Buildings and structures, net	11,004	11,106	104,778
Machinery and vehicles, net	16	10	96
Tools, fixtures and furniture, net	1,932	1,840	17,365
Equipment for amusement facilities, net	1,616	1,565	14,765
Land	5,234	5,234	49,384
Leased assets, net	835	668	6,308
Construction in progress	128	371	3,505
Total tangible fixed assets	20,768	20,797	196,203
Intangible assets	2,843	725	6,842
Investments and other assets			
Investments in securities	574	625	5,899
Claims in bankruptcy and reorganization	67	19	185
Lease deposits	3,920	4,034	38,065
Deferred tax assets	4,311	2,782	26,246
Other	1,003	900	8,493
Allowance for doubtful accounts	(72)	(24)	(229)
Total investments and other assets	9,804	8,338	78,661
Total fixed assets	33,417	29,861	281,707
Total assets	¥ 118,897	¥ 125,573	\$ 1,184,655

Please refer to Notes to Consolidated Financial Statements and Independent Auditor's Report on our website at:
http://www.capcom.co.jp/ir/english/data/pdf/annual/2018/annual_2018_06.pdf

	Previous fiscal year March 31, 2017 Millions of yen	Current fiscal year March 31, 2018 Millions of yen	Current fiscal year March 31, 2018 Thousands of U.S. dollars
Liabilities			
Current liabilities:			
Notes and accounts payable - trade	¥ 2,288	¥ 2,625	\$ 24,773
Electronically recorded monetary obligations	4,886	839	7,924
Short-term borrowings	9,323	1,473	13,898
Lease obligations	502	392	3,707
Accrued income taxes	1,580	4,453	42,017
Deferred tax liabilities	2,308	766	7,227
Accrued bonuses	2,263	2,866	27,046
Other	6,840	13,618	128,473
Total current liabilities	29,994	27,037	255,068
Long-term liabilities:			
Long-term borrowings	6,788	8,315	78,443
Lease obligations	399	329	3,104
Deferred tax liabilities	29	23	220
Liabilities for retirement benefits for employees	2,596	2,819	26,596
Asset retirement obligations	509	501	4,727
Other	805	1,127	10,636
Total long-term liabilities	11,128	13,115	123,728
Total liabilities	41,122	40,152	378,796
Net assets			
Shareholders' equity:			
Common stock	33,239	33,239	313,578
Capital surplus	21,328	21,328	201,216
Retained earnings	45,402	53,602	505,684
Treasury stock	(21,448)	(21,454)	(202,399)
Total shareholders' equity	78,521	86,716	818,079
Accumulated other comprehensive income:			
Net unrealized gain or loss on securities, net of tax	107	139	1,317
Cumulative translation adjustments	(541)	(1,142)	(10,779)
Accumulated adjustments for retirement benefits	(313)	(292)	(2,758)
Total accumulated other comprehensive income	(747)	(1,295)	(12,220)
Total net assets	77,774	85,421	805,858
Total liabilities and net assets	¥ 118,897	¥ 125,573	\$ 1,184,655

Please refer to Notes to Consolidated Financial Statements and Independent Auditor's Report on our website at:
http://www.capcom.co.jp/ir/english/data/pdf/annual/2018/annual_2018_06.pdf

Consolidated Financial Statement

Consolidated Statements of Income

	Previous fiscal year April 1, 2016 to March 31, 2017	Current fiscal year April 1, 2017 to March 31, 2018	Current fiscal year April 1, 2017 to March 31, 2018
	Millions of yen	Millions of yen	Thousands of U.S. dollars
Net sales	¥ 87,170	¥ 94,515	\$ 891,651
Cost of sales	56,438	59,895	565,048
Gross profit	30,731	34,619	326,602
Selling, general and administrative expenses	17,080	18,582	175,303
Operating income	13,650	16,037	151,299
Non-operating income:			
Interest income	47	58	553
Dividend income	13	14	135
Other	130	145	1,377
Total	192	219	2,066
Non-operating expenses:			
Interest expense	141	103	975
Commission fees	44	64	610
Additionally paid retirement benefits	117	112	1,062
Office transfer expenses	63	254	2,402
Exchange losses, net	746	407	3,848
Other	141	59	558
Total	1,253	1,002	9,458
Ordinary income	12,589	15,254	143,907
Special losses:			
Loss on sales and/or disposal of fixed assets	99	104	986
Total	99	104	986
Net income before income taxes	12,489	15,149	142,920
Income taxes - current	1,832	4,617	43,561
Income taxes - deferred	1,777	(405)	(3,825)
Total	3,610	4,212	39,735
Net income	8,879	10,937	103,184
Net income attributable to owners of the parent	¥ 8,879	¥ 10,937	\$ 103,184

Consolidated Statements of Comprehensive Income

	Previous fiscal year April 1, 2016 to March 31, 2017	Current fiscal year April 1, 2017 to March 31, 2018	Current fiscal year April 1, 2017 to March 31, 2018
	Millions of yen	Millions of yen	Thousands of U.S. dollars
Net income	¥ 8,879	¥ 10,937	\$ 103,184
Other comprehensive income			
Net unrealized gain or loss on securities, net of tax	105	31	298
Cumulative translation adjustments	(262)	(601)	(5,672)
Adjustments for retirement benefits	(38)	21	201
Total other comprehensive income	(196)	(548)	(5,172)
Comprehensive income	8,683	10,389	98,011
Comprehensive income attributable to:			
Owners of the parent	¥ 8,683	¥ 10,389	\$ 98,011
Non-controlling interests	—	—	—

Please refer to Notes to Consolidated Financial Statements on our website at:
http://www.capcom.co.jp/ir/english/data/pdf/annual/2018/annual_2018_06.pdf

Consolidated Statements of Changes in Net Assets

Previous fiscal year (April 1, 2016 to March 31, 2017) Millions of yen	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance as of April 1, 2016	¥ 33,239	¥ 21,328	¥ 39,297	¥ (18,145)	¥ 75,719
Changes of items during the fiscal year					
Cash dividends			(2,774)		(2,774)
Net income attributable to owners of the parent			8,879		8,879
Repurchase of treasury stock				(3,302)	(3,302)
Disposal of treasury stock					—
Net changes of items other than shareholders' equity					
Total changes of items during the fiscal year	—	—	6,104	(3,302)	2,802
Balance as of March 31, 2017	¥ 33,239	¥ 21,328	¥ 45,402	¥ (21,448)	¥ 78,521

Previous fiscal year (April 1, 2016 to March 31, 2017) Millions of yen	Accumulated other comprehensive income				Total net assets
	Net unrealized gain on securities, net of tax	Cumulative translation adjustments	Accumulated adjustments for retirement benefits	Total accumulated other comprehensive income	
Balance as of April 1, 2016	¥ 2	¥ (278)	¥ (274)	¥ (550)	¥ 75,168
Changes of items during the fiscal year					
Cash dividends					(2,774)
Net income attributable to owners of the parent					8,879
Repurchase of treasury stock					(3,302)
Disposal of treasury stock					—
Net changes of items other than shareholders' equity	105	(262)	(38)	(196)	(196)
Total changes of items during the fiscal year	105	(262)	(38)	(196)	2,605
Balance as of March 31, 2017	¥ 107	¥ (541)	¥ (313)	¥ (747)	¥ 77,774

Current fiscal year (April 1, 2017 to March 31, 2018) Millions of yen	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance as of April 1, 2017	¥ 33,239	¥ 21,328	¥ 45,402	¥ (21,448)	¥ 78,521
Changes of items during the fiscal year					
Cash dividends			(2,737)		(2,737)
Net income attributable to owners of the parent			10,937		10,937
Repurchase of treasury stock				(5)	(5)
Disposal of treasury stock		0		0	0
Net changes of items other than shareholders' equity					
Total changes of items during the fiscal year	—	0	8,200	(5)	8,194
Balance as of March 31, 2018	¥ 33,239	¥ 21,328	¥ 53,602	¥ (21,454)	¥ 86,716

Current fiscal year (April 1, 2017 to March 31, 2018) Millions of yen	Accumulated other comprehensive income				Total net assets
	Net unrealized gain on securities, net of tax	Cumulative translation adjustments	Accumulated adjustments for retirement benefits	Total accumulated other comprehensive income	
Balance as of April 1, 2017	¥ 107	¥ (541)	¥ (313)	¥ (747)	¥ 77,774
Changes of items during the fiscal year					
Cash dividends					(2,737)
Net income attributable to owners of the parent					10,937
Repurchase of treasury stock					(5)
Disposal of treasury stock					0
Net changes of items other than shareholders' equity	31	(601)	21	(548)	(548)
Total changes of items during the fiscal year	31	(601)	21	(548)	7,646
Balance as of March 31, 2018	¥ 139	¥ (1,142)	¥ (292)	¥ (1,295)	¥ 85,421

Current fiscal year (April 1, 2017 to March 31, 2018) Thousands of U.S. dollars	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance as of April 1, 2017	\$ 313,578	\$ 201,216	\$ 428,324	\$ (202,345)	\$ 740,772
Changes of items during the fiscal year					
Cash dividends	—	—	(25,823)	—	(25,823)
Net income attributable to owners of the parent	—	—	103,184	—	103,184
Repurchase of treasury stock	—	—	—	(54)	(54)
Disposal of treasury stock	—	0	—	0	1
Net changes of items other than shareholders' equity					
Total changes of items during the fiscal year	—	0	77,360	(53)	77,307
Balance as of March 31, 2018	\$ 313,578	\$ 201,216	\$ 505,684	\$ (202,399)	\$ 818,079

Current fiscal year (April 1, 2017 to March 31, 2018) Thousands of U.S. dollars	Accumulated other comprehensive income				Total net assets
	Net unrealized gain or loss on securities, net of tax	Cumulative translation adjustments	Accumulated adjustments for retirement benefits	Total accumulated other comprehensive income	
Balance as of April 1, 2017	\$ 1,018	\$ (5,107)	\$ (2,959)	\$ (7,048)	\$ 733,724
Changes of items during the fiscal year					
Cash dividends					(25,823)
Net income attributable to owners of the parent					103,184
Repurchase of treasury stock					(54)
Disposal of treasury stock					1
Net changes of items other than shareholders' equity	298	(5,672)	201	(5,172)	(5,172)
Total changes of items during the fiscal year	298	(5,672)	201	(5,172)	72,134
Balance as of March 31, 2018	\$ 1,317	\$ (10,779)	\$ (2,758)	\$ (12,220)	\$ 805,858

Please refer to Notes to Consolidated Financial Statements on our website at:
http://www.capcom.co.jp/ir/english/data/pdf/annual/2018/annual_2018_06.pdf

Consolidated Statements of Cash Flows

	Previous fiscal year April 1, 2016 to March 31, 2017	Current fiscal year April 1, 2017 to March 31, 2018	Current fiscal year April 1, 2017 to March 31, 2018
	Millions of yen	Millions of yen	Thousands of U.S. dollars
Cash flows from operating activities:			
Net income before income taxes	¥ 12,489	¥ 15,149	\$ 142,920
Depreciation and amortization	5,980	4,706	44,402
Decrease in allowance for doubtful accounts	(1)	(36)	(341)
Increase in accrued bonuses	186	604	5,702
Increase in liabilities for retirement benefits for employees	204	253	2,392
Interest and dividend income	(61)	(71)	(678)
Interest expense	141	103	975
Exchange losses, net	18	134	1,269
Loss on sales and/or disposal of fixed assets	99	104	986
Decrease (increase) in accounts receivable - trade	(10,393)	7,059	66,596
Decrease in inventories	158	1,588	14,983
Decrease (Increase) in work in progress for game software	(2,266)	4,069	38,394
(Decrease) Increase in notes and accounts payable - trade	2,280	(3,690)	(34,818)
Other	956	6,320	59,629
Subtotal	9,792	36,296	342,416
Interest and dividends received	62	73	692
Interest paid	(140)	(101)	(956)
Income taxes paid	(6,513)	(1,546)	(14,587)
Net cash provided by operating activities	3,200	34,721	327,564
Cash flows from investing activities:			
Payments into time deposits	(200)	—	—
Payment for acquisition of tangible fixed assets	(3,074)	(2,767)	(26,111)
Proceeds from sales of tangible fixed assets	5	0	9
Payment for acquisition of intangible assets	(253)	(150)	(1,416)
Payment for purchase of investments in securities	(13)	(13)	(130)
Payment for other investing activities	(222)	(259)	(2,450)
Proceeds from other investing activities	131	343	3,239
Net cash used in investing activities	(3,628)	(2,847)	(26,859)
Cash flows from financing activities:			
Net (decrease) increase in short-term borrowings	5,000	(5,000)	(47,169)
Repayments of long-term borrowings	(1,497)	(1,323)	(12,482)
Repayments of lease obligations	(535)	(509)	(4,807)
Payment for repurchase of treasury stock	(3,302)	(5)	(53)
Dividends paid by parent company	(2,794)	(2,738)	(25,837)
Net cash used in financing activities	(3,130)	(9,577)	(90,351)
Effect of exchange rate changes on cash and cash equivalents	(533)	(96)	(907)
Net (decrease) increase in cash and cash equivalents	(4,091)	22,201	209,445
Cash and cash equivalents at beginning of year	28,429	24,337	229,603
Cash and cash equivalents at end of year	¥ 24,337	¥ 46,539	\$ 439,049

Please refer to Notes to Consolidated Financial Statements and Independent Auditor's Report on our website at:
http://www.capcom.co.jp/ir/english/data/pdf/annual/2018/annual_2018_06.pdf